A Beginner's Guide to Employment Law



Rachel Lewis 31st October 2022 University of South Wales in association with LawWorks

Introduction

- Rachel Lewis, University of South Wales
- Employment Solicitor

University of

South Wales

Prifysgol

De Cymru

• Deputy Director of Legal Advice Clinic

University of South Wales Prifysgol De Cymru

What we will cover



- . Employment status;
- . Termination of the employment relationship, including wrongful and unfair dismissal;
- . Discrimination overview;
- . Remedies available to successful claimants; and
- . Employment tribunal procedure



Employment Status

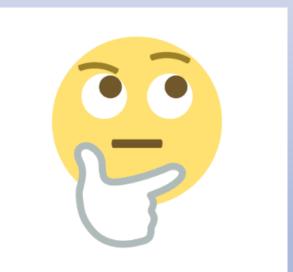




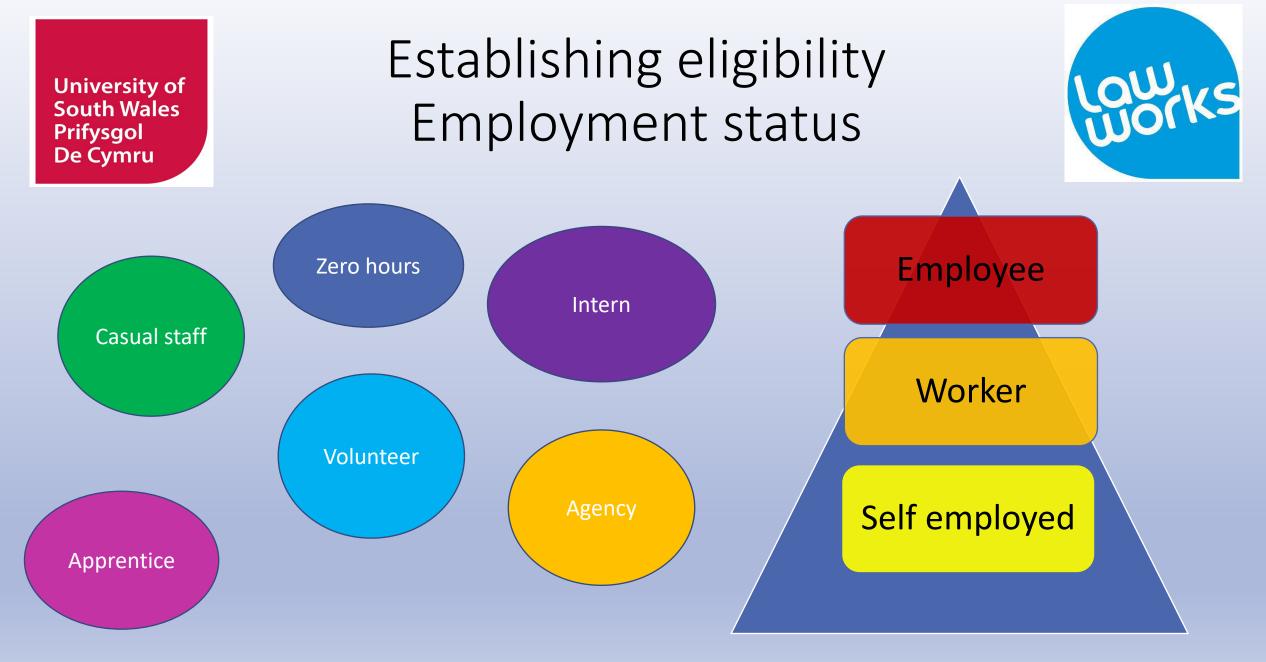
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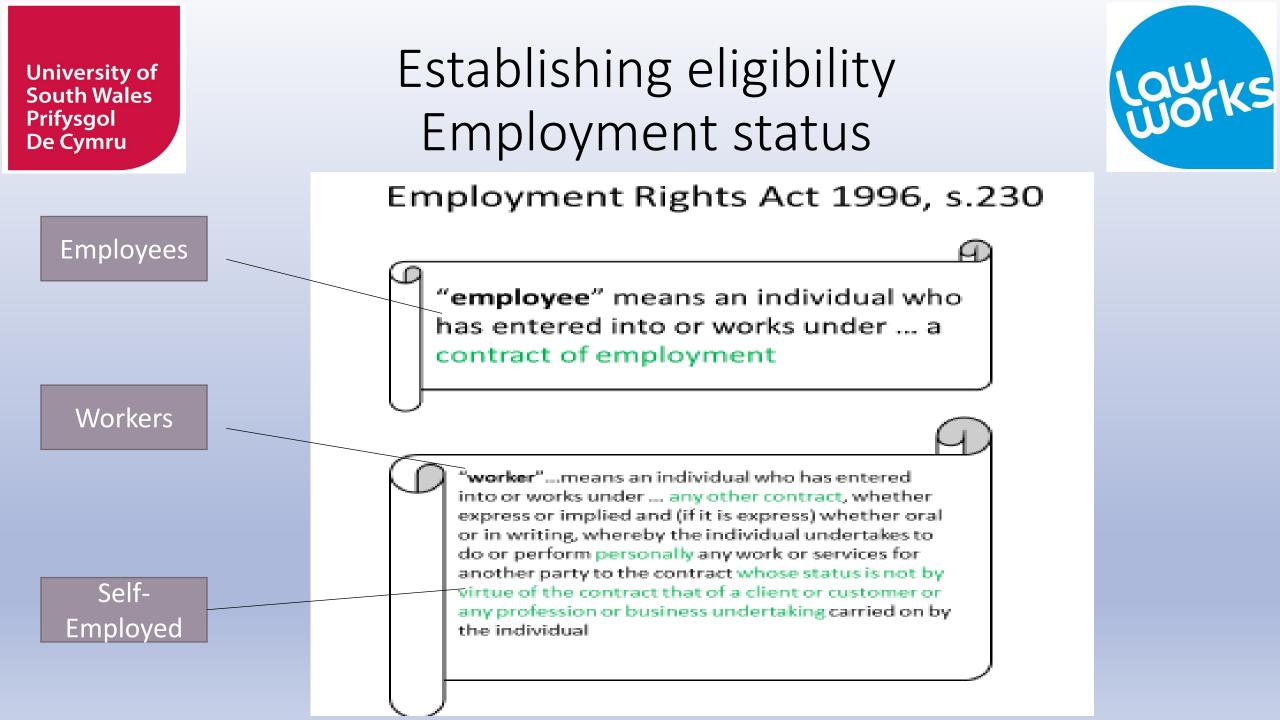
University of South Wales Prifysgol De Cymru Establishing eligibility Employment status

- Nature of relationship/arrangement
- Important step when advising clients
- Legal protections
- Various relationships exist...









Establishing eligibility Employment status



- Ready Mixed Concrete (South East) Limited v Minister of Pensions and National Insurance [1968] 1 All ER 433
- Mckenna J
- Multiple factor test:
 - 1. Mutuality of obligation/ personal service
 - 2. Control
 - 3. Other factors

Establishing eligibility Employment status

Mutuality of obligation Personal service Right to substitute Ultimate control Working hours, location, policies/ procedures, day to day direction Other factors Uniform, tools/equipment, tax, policies & procedures, company benefits...

Legal Reform Employment status



- Call for reform due to modern working practices, e.g. gig economy
- In 2018, Good Work Plan (Taylor) advised legislation required
- July 2022 government response to employment status consultation
- New framework could create cost and uncertainty for businesses trying to recover from Covid-19 impact
- Watch this space...

Legal Reform Employment status



- Not a complete waste of time! July 2022 guidance:
 - Government published employment status checklist <u>Employment</u> status and rights: checklist for employers and other engagers -<u>GOV.UK (www.gov.uk)</u>
 - Employment status and employment rights: guidance for HR professionals, legal professionals and other groups: <u>Employment</u> <u>status and employment rights: guidance for HR professionals, legal</u> professionals and other groups - GOV.UK (www.gov.uk)

Termination of Employment Relationship





University of South Wales Prifysgol De Cymru Termination of the employment relationship Wrongful Dismissal



- Common law remedy not statute based
- Breach of contract
- Fairness is not an issue
- Damages as if the breach has not occurred



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Wrongful Dismissal Forums



<u>Civil Courts</u> 6 year limitation period No upper limit on damages



Employment <u>Tribunals</u> 3 month limitation period £25,000 limit

Unfair Dismissal – are you eligible?

Employment Rights Act 1996, s.94: "An employee has the right not to be unfairly dismissed ..."

> Employment Rights Act 1996, s.108: "Section 94 does not apply to the dismissal of an employee unless he has been continuously employed for a period of not less than two years ending with the effective date of termination."

Employment Rights Act 1996, s.111:

"...presented to the tribunal – (a) before the end of the period of three months beginning with the effective date of termination, or, (b) within such further period as the tribunal considers reasonable ...where ...it was not reasonably practicable for the complaint to be presented before the end of that period of three months"

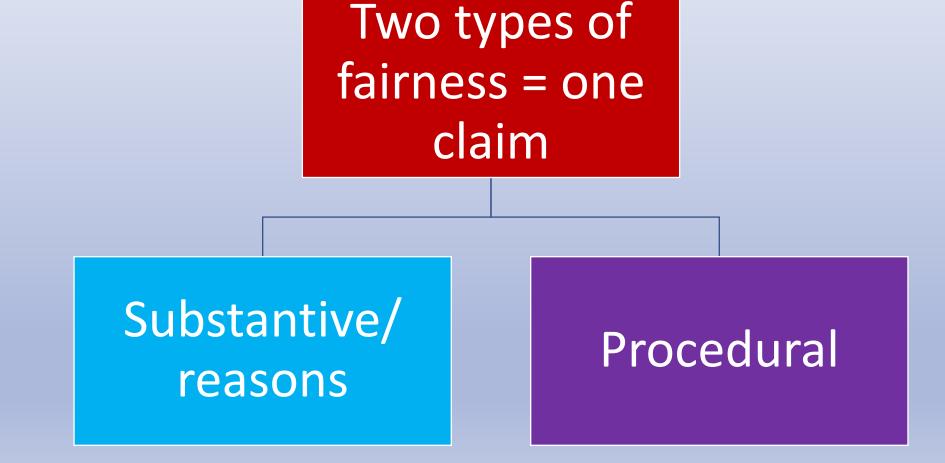


Unfair Dismissal – next steps

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Unfair Dismissal Fair reasons to dismiss



Capability (ERA, 1996 s.98(2)(a))

Conduct (ERA, 1996 s.98(2)(b))

Redundancy (ERA, 1996 s.98(2)(c))

Illegality (ERA, 1996 s.98(2)(d))

Some other substantial reason "SOSR" (ERA, 1996 s.98(1)(b))

Unfair Dismissal Procedural fairness



- Contractual procedures/ handbooks/ policies
- ACAS Code of Practice on Disciplinary and Grievance Procedures: <u>https://www.acas.org.uk/acas-code-of-practice-on-disciplinary-and-grievance-procedures#:~:text=The%20Acas%20Code%20of%20Practice%20on%20disciplinary%20and,Acas%20Code%20for%20and,Acas%20Code%20for%20and%20discipline%20or%20grievance%20case
 </u>
- ACAS guides, e.g.

https://www.acas.org.uk/redundancy





Unfair dismissal Damages



Basic award

- Same as SRP
- Statutory formula
- Max service 20 years
- Max week pay -£571 from 6th April 2022
 = £17,130

Compensatory award

- "to compensate fully, but not to award a bonus" & "just and equitable"
- Past loss and future loss
- Mitigation
- Lower of the numerical cap (£93,878) or 52 weeks' pay

Discrimination





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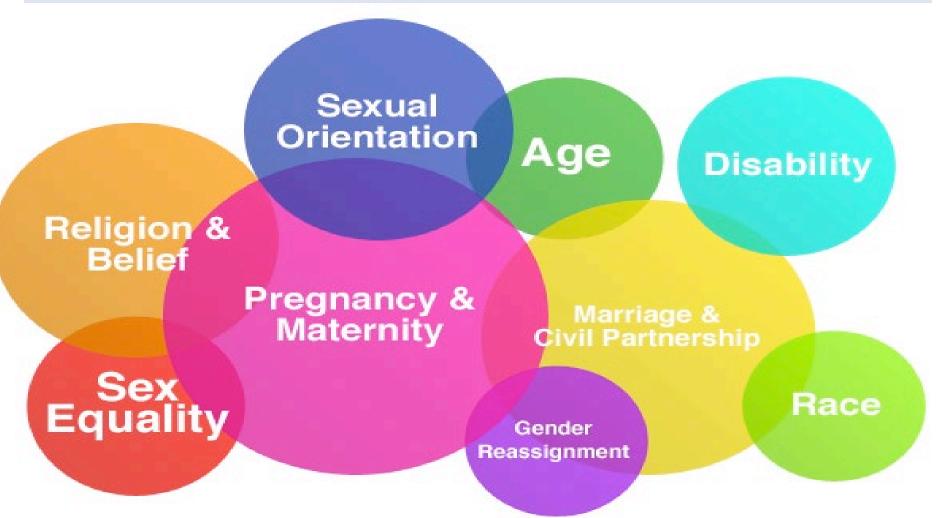
Discrimination Scope



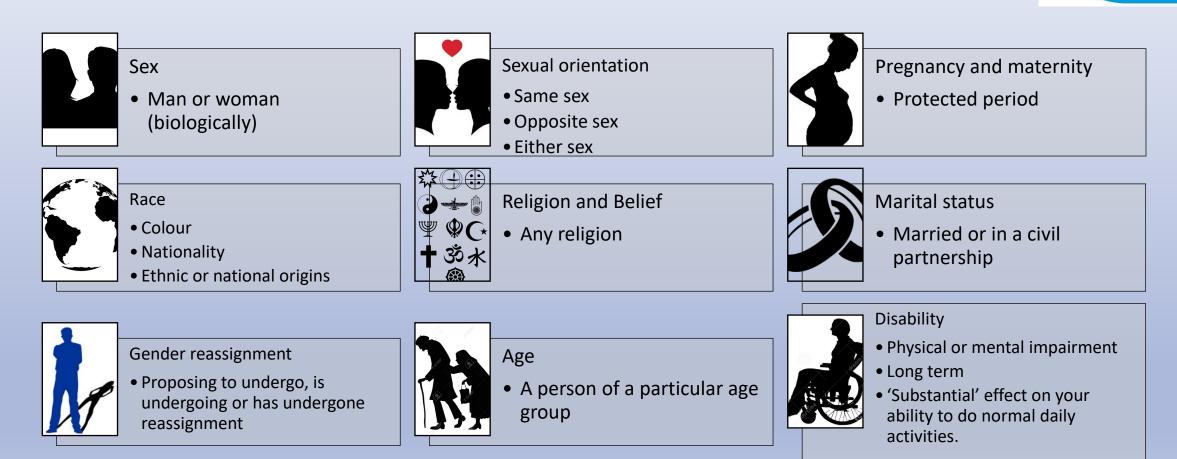
- Set out in Equality Act 2010 & explanatory notes
- See also: EHRC statutory code of practice: <u>employercode.pdf (equalityhumanrights.com)</u>
- Wide scope applies to all!
- No minimum continuity of employment required
- Who is responsible?

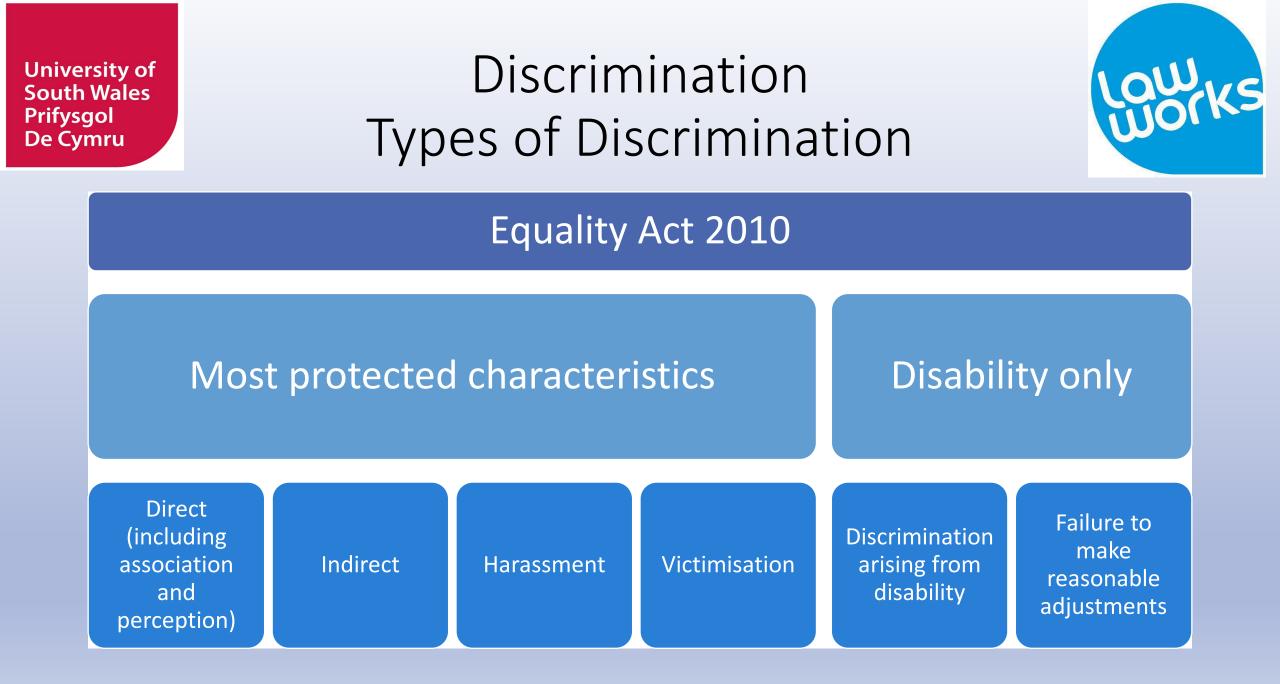


Discrimination Protected Characteristics



Discrimination Protected Characteristics





Discrimination Types of Discrimination



Direct

...because of a protected characteristic. A treats B <u>less favourably</u> than A treats or would treat others... Example: an employer fails to offer an employee a pay rise because she is female (male colleagues receive the pay rise)



Direct Discrimination Association & Perception



Association

• Treated less favourably because of the protected characteristic of **another person**

Perception

• Treated less favourably because the employee is **perceived** to have a protected characteristic

Discrimination Types of Discrimination

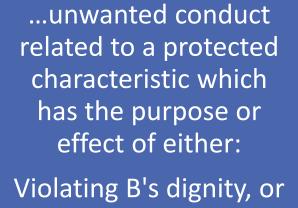


Indirect

...if A applies to B a **provision, criterion or practice** which is discriminatory in relation to a relevant protected characteristic of B's. Example: requirement that an individual works Saturdays could be indirectly discriminatory against Jewish people (Sabbath)

Objective justification (burden on employer)

Harassment



Creating an intimidating, hostile, degrading, humiliating or offensive environment Can include – slurs, "banter", jokes, social media, emails, pictures etc



Example: A manager makes remarks about a local Gypsy and Traveller site stating ...the 'gypos' were causing problems ... staff from a Traveller background...finds the behaviour degrading and offensive. (EHRC)

Victimisation



Victimisation occurs where a person (A) subjects another person (B) to a detriment because either:

B has done a protected act. A believes that B has done, or may do, a protected act. Making a claim or complaint of discrimination

Helping someone else to make a claim (e.g. evidence)

Making an allegation that someone has breached the Act.

Doing anything else in connection with the Act.

Example: A manager dismisses an individual for giving evidence at an Employment Tribunal for a colleague bringing a claim under the Act

Discrimination Types of Discrimination



Discrimination arising from disability

Treated less favourably due to something arising out of the disability as opposed to the disability itself

Cannot show that treatment - proportionate means of achieving a legitimate aim Example: Dismissing an employee for disabilityrelated absences Did the employer know/ reasonably be expected to know person was disabled?

Failure to make reasonable adjustments



 Provision, criterion or practice
 Physical feature
 But for an auxiliary aid

...puts a disabled person at a substantial disadvantage in comparison with persons who are not disabled

Employer knows the employee is disabled – actual or constructive Balance: business needs & resources v impact on disabled person

Discrimination Remedies



- Recommendation
- Declaration
- Compensation:
 - Uncapped
 - Burden on claimant
 - Injury to feelings (Vento guidelines/ bands non financial losses):
 - Financial loss

Employment Tribunals





Employment Tribunal procedure Want to find out about Employment

Want to find out about Employment Tribunal procedure and what to expect at your hearing?

Come along to a FREE information presentation by students from Swansea University, Cardiff University, & the University of South Wales aimed at assisting parties who are representing themselves*

> These cover: Overview of the Tribunal Process from start to final hearing Practical stages from when claim is received up to hearing How the case is managed What to expect at a preliminary hearing Compiling a bundle of documents Preparing a witness statement Who sits where in the Tribunal room/remote hearings What order will the parties speak in What to expect from cross examination What happens after the bearing



Swansea University Prifysgol Abertawe



University of South Wales Prifysgol De Cymru DATES 4.30pm to 5.30pm on 10 November 2021 08 December 2021 12 January 2022 09 February 2022 09 March 2022 06 April 2022 11 May 2022 08 June 2022 13 July 2022

There is no need to book - just join online!

To join the presentation, use the following link (using chrome or firefox web browser):

<u>https://join.meet.video.justice.gov.uk/HMCTS/#/</u> conference=hmcts1226@meet.video.justice.gov.uk







Employment Tribunal procedure

A ydych chi eisiau gwybodaeth am weithdrefnau'r Tribiwnlys Cyflogaeth a beth i'w ddisgwyl yn eich gwrandawiad?

Dewch draw i gyflwyniad AM DDIM gan fyfyrwyr o Brifysgol Abertawe, Prifysgol Caerdydd, a Phrifysgol De Cymru sydd â'r nod o gynorthwyo partïon sy'n eu cynrychioli eu hunain *

Mae'n cynnwys: Trosolwg o broses y Tribiwnlys o'r gwrandawiad cychwynnol i'r gwrandawiad terfynol Camau ymarferol o'r adeg y derbynnir yr hawliad hyd at y gwrandawiad Sut mae'r achos yn cael ei reoli Beth i'w ddisgwyl mewn gwrandawiad rhagarweiniol Llunio bwndel o ddogfennau Paratoi datganiad tyst Pwy sy'n eistedd ymhle yn ystafell y Tribiwnlys/gwrandawiadau o bell Ym mha drefn y bydd y partion yn siarad Croesholi Beth fydd yn digwydd ar ôl y gwrandawiad

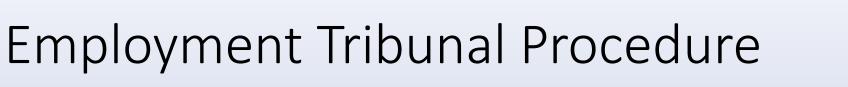


University of South Wales Prifysgol De Cymru DYDDIADAU 4.30pm i 5.30pm ar 16 Tachwedd 2022 07 Rhagfyr 2022 11 Ionawr 2023 08 Chwefror 2023 08 Mawrth 2023 19 Ebrill 2023 10 Mai 2023 07 Mehefin 2023 05 Gorffennaf 2023

Nid oes angen ichi archebu lle – ymunwch ar-lein!

I ymuno â'r cyflwyniad, defnyddiwch y ddolen ganlynol (defnyddiwch Chrome neu Firefox):

https://join.meet.video.justice.gov.uk/HMCTS/#/ ?conference=hmcts1226@meet.video.justice.gov.uk



- Streetlaw training
- Early conciliation via ACAS up to 6 weeks
- Claim form ET1
- Defence ET3 (28 days)
- Employment Tribunal sifts
- Preliminary hearings case management orders
 - schedule of Loss and counter schedule
 - disclosure/lists of documents
 - bundle
 - witness statements

ACAS 2021-22 review



7,000 fewer cases entered the ET system 644,000 helpline calls 36% of early conciliation and 77% of ET cases were positively resolved by Acas. 91,000 early conciliation notifications received - only 31,000 lodged ET claim, and only 7% resulted in a hearing Thank you for listening!

Questions?

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